



2026–27 Business Plan

July 21, 2026

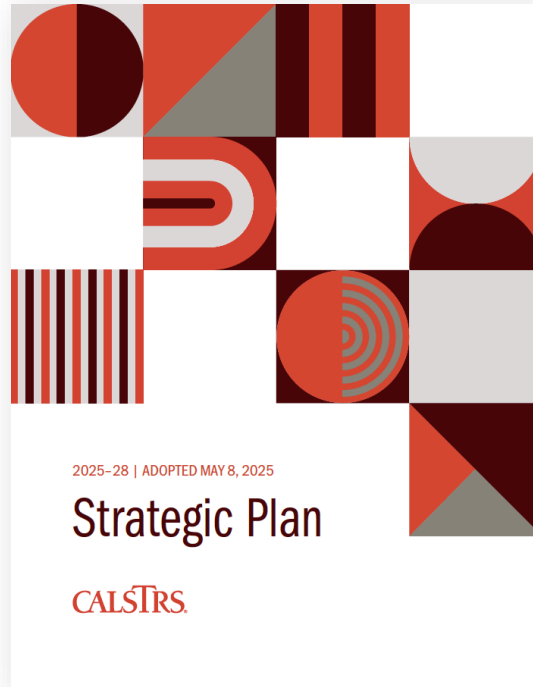
Teachers' Retirement Board offsite

CEO report



Strategic planning at CalSTRS

2025–28



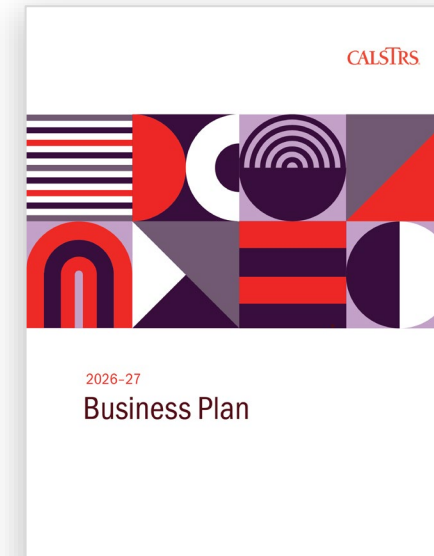
Strategic Plan
3-year goals and objectives



2025–26



2026–27

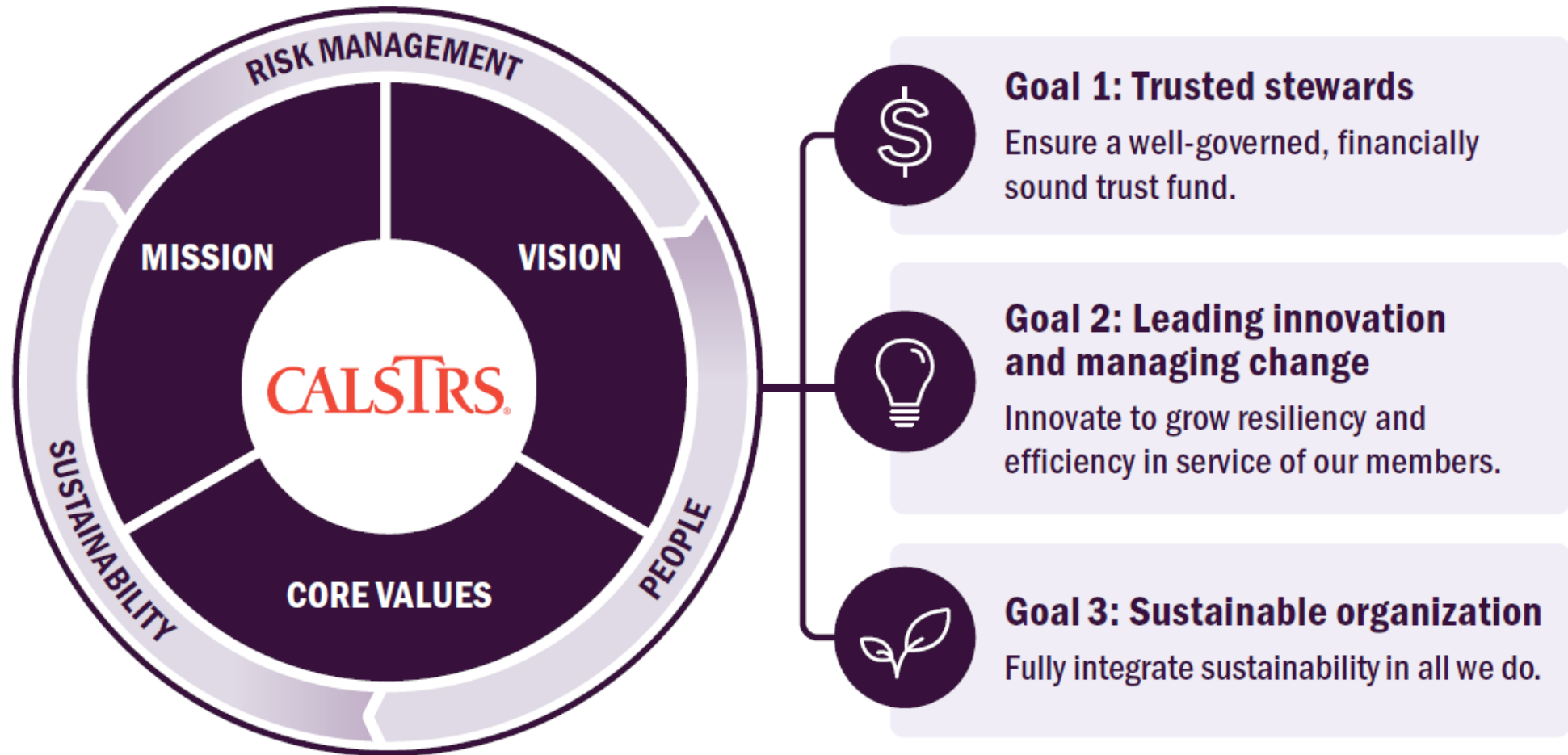


2027–28

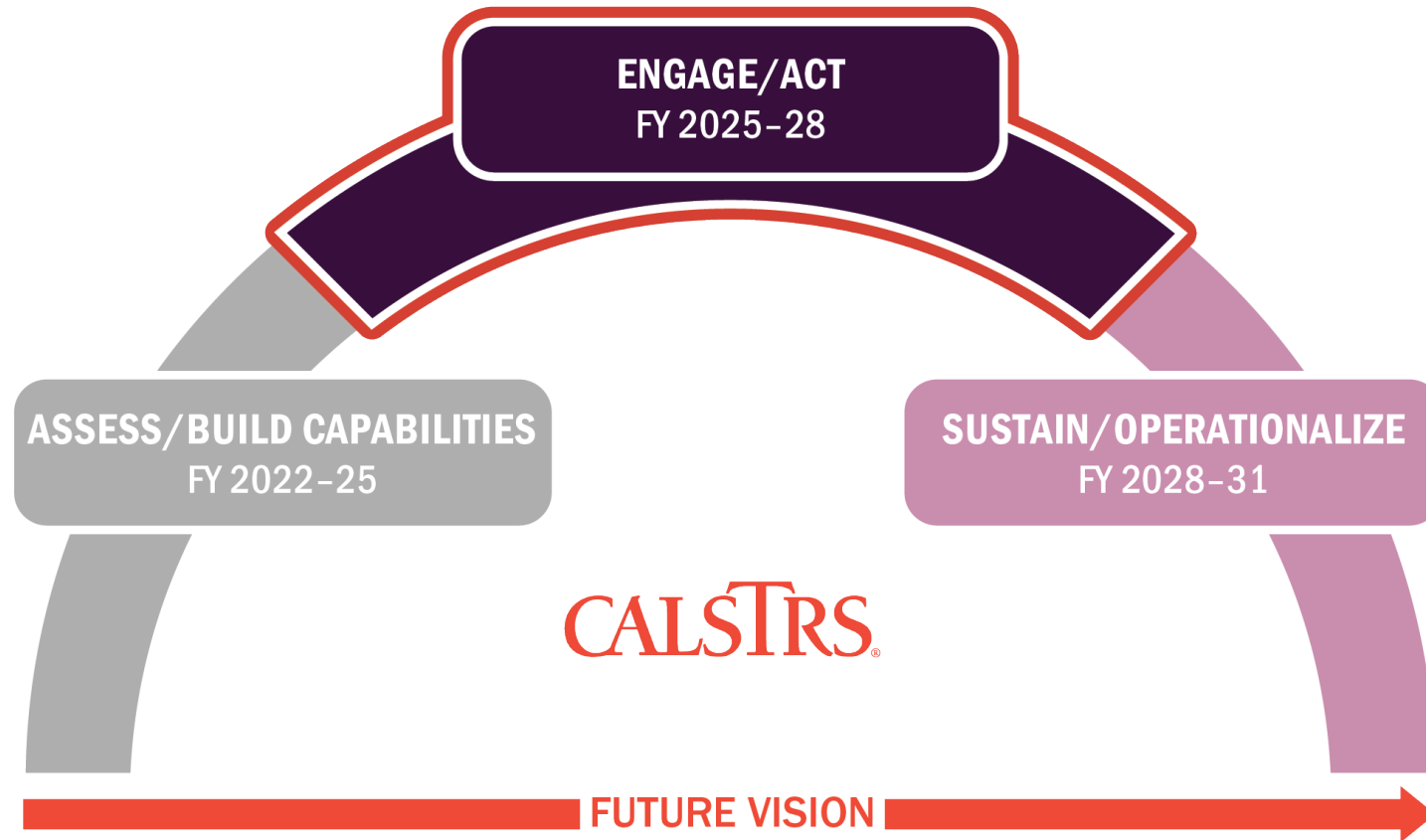


Three annual business plans
Fiscal year initiatives and key activities

Strategy map

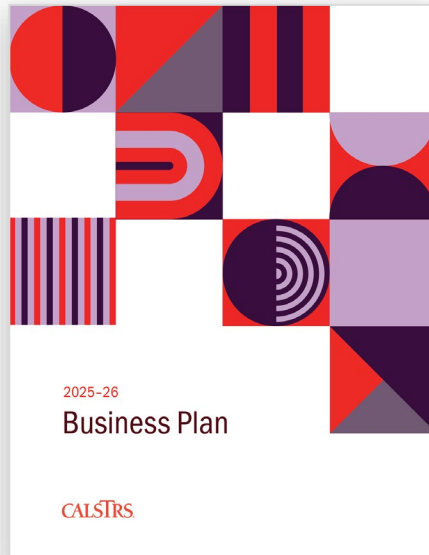


Long term strategic vision



Initiatives for 2026–27

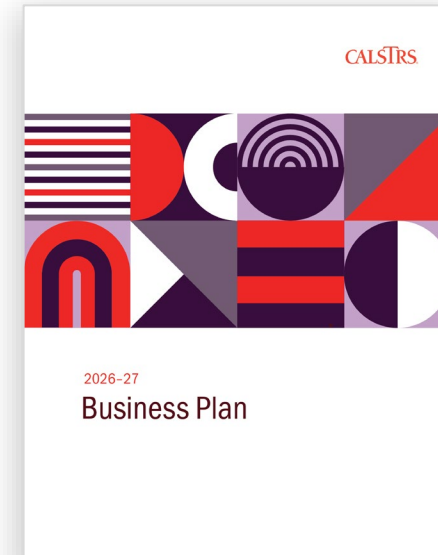
2025–26



43 total initiatives
9 completed

34 ongoing
initiatives

2026–27



4 new initiatives
38 total initiatives