Table 3. Standard Agreements

Contractor	Effective Date	Amendment	Amendment Amount for this Quarter	New Agreements for this Quarter	Total Activity for Quarter	Total Agreement Amount	Agreement Type	Service Provided	Details	Branch
Accenture LLP	3/1/2023	Yes	$0.00	$0.00	$0.00	$6,714,470.00	Standard	Innovation Consultant Services	The provisions of this amendment are effective May 1, 2026. The purpose of this amendment is to update the Scope of Work and Fee Schedule. This amendment involves reduction of services and fees from the GEN AI Technology Services portion and increase of funds only to the Innovation Services portion. $2,035,530.00 will be disencumbered from fiscal year 25/26 and 26/27 for GEN AI Services; and encumber $800,000 to the Innovation Services for fiscal year 25/26, and 26/27.	Executive (Exec)
Albourne America LLC	6/2/2021	Yes	$0.00	$0.00	$0.00	$3,254,000.00	Standard	Establish a new contract with Risk Mitigating Strategies to provide expertise on hedge fund investment sourcing, manager monitoring, and portfolio risk management.	The purpose of A-1 is to replace in its entirety section B., Agreement Liaisons, subsection 2. CalSTRS; replace in its entirety section C., Term, to extend the end date from June 1, 2026 to Jun 1, 2028; replace in its entirety Exhibit H, CalSTRS Key Personnel; incorporate Attachment 1, Amendment No.1 to Risk Mitigation Agreement; adding Fee Negotiation; incorporate Attachment 2, Side Letter for Additional Services No. 1.1 to Risk Mitigation Agreement (SA Analysis Services). The provisions of this amendment are effective June 22, 2023. All other terms and conditions remain the same.	Investments (Inv)
Avante Solutions, Inc.	6/1/2023	Yes	$20,000.00	$0.00	$20,000.00	$218,000.00	Standard	Cherwell Maintenance and Operations (M&O) services.	Amendment 3 is effective May 30, 2026. The purpose of this amendment is to extend the term end date and increase the total amount of agreement.	Technology Services (IT)
AVI-SPL LLC	10/3/2022	Yes	$208,000.00	$0.00	$208,000.00	$5,334,958.01	Standard	Audio Visual services.	Amendment 4 is effective May 31, 2026. The purpose of this amendment is to increase fees for continued AV services as more fully explained in Amendment No.4 to STD Agreement.	Technology Services (IT)
Deloitte Consulting, LLP	3/1/2024	Yes	$590,774.72	$0.00	$590,774.72	$25,303,210.62	Standard	SAP Managed services	Amendment 3 is effective February 6, 2026. The purpose of Amendment 3 is to add $590,774.72 for a new maximum agreement amount of $25,303,210.62 for Work Authorization SAP Supplier Risk Requirements.	Technology Services (IT)
FedTec, LLC	10/6/2025	Yes	$128,705.00	$0.00	$128,705.00	$596,685.00	Standard	ServiceNow Implementation and Support Services.	Amendment 1 is effective March26, 2026. The purpose of this amendment is to increase fees to found two new Work Authorizations as more fully described in Amendment No. 1 to STD Agreement.	Technology Services (IT)
Linea Solutions Inc.	11/6/2023	Yes	$0.00	$0.00	$0.00	$9,145,657.44	Standard	Pension Solution Implementation Support.	Amendment 1 is effective March 30, 2026. The purpose of this amendment is to extend the term end date and update the Fee Schedule as more fully described in Amendment No. 1 to STD Agreement.	Technology Services (IT)
Mosaic Governance Advisors, LLC	5/1/2026	No	$0.00	$2,365,000.00	$2,365,000.00	$2,365,000.00	Standard	Board Governance Consultant Services.	The contractor was awarded from RFP 5000003280 Board Governance Consultant for a five (5) year term, 05/01/2026-04/30/2031, with two (2) one-year options to extend. Contractor will provide a variety of governance consulting services to the full board as well the Board Governance Committee.	Executive (Exec)
Providence Technology Group (ER)	N/A	No	$0.00	$220,800.00	$220,800.00	$220,800.00	Standard	ServiceNow Developer Engineer Services	The Contractor will provide ServiceNow developer Engineer services as more fully described in Exhibit A, Scope of Work.	Technology Services (IT)
Robert J. Yetman	7/1/2026	No	$0.00	$981,120.00	$981,120.00	$981,120.00	Standard	Contractor shall provide financial consulting services for Audit and Risk Management (ARM) Board Committee.	The ARM Committee's responsabilities include appointing at least one member as the "Audit Committee Financial Expert" as defined by the Securities and Exchange Commission (SEC). This individual must possess Knowledge in Generally Accepted Accounting Principles (GAAP) for public pension funds, as issued by the Governmental Accounting Standards Board. Should a financial expert not be available within the committee, an experienced professional who meets the SEC's definition of an "Audit Committee Financial Expert" will be selected. Candidates for this nonvoting position will be recommended by Audit Services and CalSTRS executive Management and subsequently approved by the committee.	Executive (Exec)
Tri Valley Recycling	5/22/2026	No	$0.00	$0.00	$0.00	$0.00	Standard	Datacenters Decommissioning and destruction Services	The Contractor will provide Datacenters Decommisioning and Destruction services as more fully described in Exhibit A, Scope of Work.	Technology Services (IT)
Visionary Integration Professionals, LLC	1/1/2023	Yes	$360,000.00	$0.00	$360,000.00	$5,088,100.00	Standard	Technical Advisory and Business Analysis Services for Fiscal Consulting	The privisions of this amendment are effective April 1, 2026. The purpose of this amendment is to add additional funding of $360,000.00 for a new maximum agreement amount of $5,088,100.00 and restate Section. D.1 Fees. In additional, BA requested to disencumber $115,000.00 for legacy PO 2-28447 for FY 25/26	Financial Services (Fiscal)
Visionary Integration Professionals, LLC	11/6/2023	Yes	$446,113.32	$0.00	$446,113.32	$5,817,840.60	Standard	Pension Solution Implementation Support.	Amendment 1 is effective June 1, 2026. The purpose of this amendment 1 is to extend term date through April 30, 2028; and add $446,113.32 for a new maximum agreement amount of $5,817,840.60.	Technology Services (IT)
Voya Institutional	11/1/2024	Yes	$0.00	$0.00	$0.00	$0.00	Standard	Pension2 - Third Party Administrator services to CalSTRS for the Pension2 program.	The purpose of amendment 2 is to replace in its entirety Exhibit A, SCOPE OF WORK, to update Section 10., Program reporting, Subsection b., with the following: "The Contractor shall submit separately monthly reports by the 5th business day of the month and quarterly reports by the 20th business day of the quarter on all activities in the program and as requested. Reports will be provided via online access. In addition, the Contractor shall conduct weekly, monthly, quarterly, and annual client service meetings per CalSTRS direction to present information regarding call center statistics, marketing efforts, investment performance and program financial updates." the provisions of this amendment are effective May 15, 2026. All other terms and conditions remain the same.	Benefits & Services (B&S)
VSCORE, INC.	6/1/2026	No	$0.00	$883,200.00	$883,200.00	$883,200.00	Standard	Software developer and Testing Services	Contractor will provide software developers and testers who will develop, enhance, and maintain web applicartions for CalSTRS, focus on quality assurance, defect resolution, and ongoing operational support, all in alignment with CalSTRS requirements.	Technology Services (IT)
Weaver and Tidwell, LLP	11/1/2024	Yes	$225,000.00	$0.00	$225,000.00	$1,377,000.00	Standard	Amendment 3 is to perform ongoing Pension Solution Pre-Implementation and advisory procedures.	The provision of this amendment are effective May 13, 2026. The purpose of this amendment is to add $225,000.00 for a new maximum agreement of $1,377,000.00, restate Section D, Fees; and replace in its entirety Exhibit B, Fee Schedule.	Executive (Exec)
Subtotal			**$1,978,593.04**	**$4,450,120.00**	**$6,428,713.04**	**$67,300,041.67**				

Table 1. CMAS Agreements

Contractor	Effective Date	Amendment	Amendment Amount for this Quarter	New Agreements for this Quarter	Total Activity for Quarter	Total Agreement Amount	Agreement Type	Service Provided	Details	Branch		
Agreeya Solutions, Inc.	6/1/2023	Yes	$499,200.00	$0.00	$499,200.00	$1,248,000.00	CMAS	Senior Datacenter Network Architect services.	Amendment 1 is effective June 1, 2026. The purpose of this amendment is to extend the term end date and increase the total amount of the agreement.	Technology Services (IT)		
Access Ingenuity	4/22/2024	Yes	$194,400.00	$0.00	$194,400.00	$453,600.00	CMAS	Usability/Accessibility services	Amendment 1 is effective April 21, 2026. The purpose of this Amendment is to update Exhibit A and B. Extend end date and increase fees.	Technology Services (IT)		
Planeteria Media DBA Digital Deployment	6/15/2026	No	$0.00	$171,469.80	$171,469.80	$171,469.80	CMAS	The vendor will provide web hosting, support and maintenance services to CalSTRS.com.	The vendor will provide web hosting, support and maintenance services to CalSTRS.com.	Public Affairs (Public)		
NINE EAST TECHNOLOGY SERVICES LLC	4/20/2026	No	$0.00	$357,120.00	$357,120.00	$357,120.00	CMAS	Business Intelligence Developer	This agreement is effective April 20, 2026. The purpose of this agreement is for the contractor to implement Business Intelligence Developer services as described in Exhibit A, Statement of Work.	Technology Services (IT)		
AVATAR IT Solutions Inc.	6/17/2026	No	$0.00	$228,480.00	$228,480.00	$228,480.00	CMAS	Senior Desktop Engineer services	The Contractor will provide Senior Desktop Engineer services as more fully described in Exhibit A, Statement of Work.	Technology Services (IT)		
OnCore Consulting, LLC	7/1/2024	Yes	$923,300.00	$0.00	$923,300.00	$1,808,900.00	CMAS	Senior C#.NET Software Developer services	Amendment 1, effective July 1, 2026, extends the term and increases fees for continued Software Developer services as more fully described in Amendment #1.	Technology Services (IT)		
RMA Consulting Group, Inc.	7/11/2024	Yes	$307,200.00	$0.00	$307,200.00	$921,600.00	CMAS	Vendor Management Advisory Services.	Amendment 1, effective May 15, 2026, extends the term and increases fees for continued Vendor Management Advisory services as more fully described in Amendment #1.	Technology Services (IT)		
Mentis Solutions LLC	12/13/2021	Yes	$91,200.00	$0.00	$91,200.00	$829,920.00	CMAS	Senior Test Analyst services.	This purpose of this Amendment 4, effective June 30, 2026 is to extend the term and increase fees as more fully described in Agreement Number 4400003730, Amendment 4.	Technology Services (IT)		
Sabot Technologies, Inc. dba Sabot Consulting	7/1/2024	Yes	$576,000.00	$0.00	$576,000.00	$1,728,000.00	CMAS	Pension Solution Technical Analyst services	Amendment 1, effective June 29, 2026, extends the term and increases fees for continued Pension Solution Technical Analyst services as more fully described in Amendment #1.	Technology Services (IT)		
Quantum Sage Innovations Inc.	7/1/2024	Yes	$979,200.00	$0.00	$979,200.00	$2,937,600.00	CMAS	Pension Solution Technical Analyst services	Amendment 1, effective June 29, 2026, extends the term and increases fees for continued Pension Solution Technical Analyst services as more fully described in Amendment #1.	Technology Services (IT)		
Acuity Technical Solutions LLC	2/1/2024	Yes	$244,800.00	$0.00	$244,800.00	$608,345.00	CMAS	Reports Developer services.	Amendment 2 is effective June 29, 2026. The purpose of this amendment is to extend the term end date and increase fees for continued Reports Developers services.	Technology Services (IT)		
MAXIMUS US SERVICES, INC.	1/16/2024	Yes	$779,000.00	$0.00	$779,000.00	$4,161,392.48	CMAS	Idependent Verification and Validation (IV&V) services	Amendment 2, effective June 1, 2026, extends the term and increases fees for continued Independent Verification and Validation Services as more fully described Agreement Amendment #2.	Technology Services (IT)		
BM Associates, Inc.	5/16/2024	Yes	$211,200.00	$0.00	$211,200.00	$686,400.00	CMAS	Business Analyst services.	Amendment 2 is effective August 16, 2026. The purpose of this amendment is to increase fees and extend the term end date for continued Business Analyst Services.	Technology Services (IT)		
Progile Tech, Inc.	5/4/2026	No	$0.00	$456,960.00	$456,960.00	$456,960.00	CMAS	Project Manager Services	Contractor will provide Project Manager services as more fully described in Exhibit A, Statement of Work.	Technology Services (IT)		
RELX Inc.	1/1/2024	Yes	$2,466,533.00	$0.00	$2,466,533.00	$3,360,633.00	CMAS	Electronic Information Library Services.	Amendment 2 is effective March 1, 2026. The purpose of this amendment is to increase fees for continued electronic library services as more fully described in amendment No. 2 to STD Agreement.	Technology Services (IT)		
American Unit, Inc.	7/13/2024	Yes	$384,000.00	$0.00	$384,000.00	$768,000.00	CMAS	Release and Environment Management Specialist services.	The effective date of this amendment is July 13, 2026. Ther purpose of this amendment is to add funds and extend the end date of the agreement.	Technology Services (IT)		
Subtotal			**$7,656,033.00**	**$1,214,029.80**	**$8,870,062.80**	**$20,726,420.28**						

Table 4. NCB Agreements

Contractor	Effective Date	Amendment	Amendment Amount for this Quarter	New Agreements for this Quarter	Total Activity for Quarter	Total Agreement Amount	Agreement Type	Service Provided	Details	Branch
Guidehouse Inc.	8/1/2019	Yes	$574,736.42	$0.00	$574,736.42	$5,006,229.68	NCB	Independent Project Oversight Consultation (IPOC) services.	Amendment 8 is effective May 30, 2026. The purpose of this amendment is to update the Scope of Work and Fee Schedule as more fully explained in Amendment No. 8 to STD Agreement	Technology Services (IT)
The Institute of Internal Auditors Inc. dba IIA Quality Services, LLC	4/1/2026	No	$0.00	$29,000.00	$29,000.00	$29,000.00	NCB	Audit Services	The Institude of Internal Auditors will perform audit Services external quality assessment	Executive (Exec)
Weaver and Tidwell, LLP	5/1/2026	No	$0.00	$200,000.00	$200,000.00	$200,000.00	NCB	Third Party Risk Management (TPRM) Program Support	Contractor will support CalSTRS in the reseach, analysis, development testing and implementation of the SAP Ariba Risk Module to effectively manage CalSTRS Third Party Risk management program.	General Counsel (GC)
Subtotal			**$574,736.42**	**$229,000.00**	**$803,736.42**	**$5,235,229.68**				

Table 5. Subscriptions

Contractor	Effective Date	Amendment	Amendment Amount for this Quarter	New Agreements for this Quarter	Total Activity for Quarter	Total Agreement Amount	Agreement Type	Service Provided - Details	Branch
Ablegov, Inc.	10/23/2025	N				$ 3,255.00	Subscription	25/26 TS SUB Paesslar PRTG	Technology Services
Bloomberg Finance L.P.	2/28/2026	N				$ 279,345.53	Subscription	EXP FY25/26 Renew Sub (FI) Bloomberg Index Services	Investments
Bloomberg Finance L.P.	5/21/2026	N				$ 149.00	Subscription	25/26 SUB INV RE Bloomberg Finance CC	Investments
Bloomberg Finance L.P.	7/1/2026	N				$ 233,168.00	Subscription	26/27 SUB (TFM) Bloomberg Renewal 2/3	Investments
Bloomberg Finance L.P.	4/28/2026	N				$ 59,100.00	Subscription	25/26 SUB (TFM) Bloomberg Renewal 1/3	Investments
Bloomberg Finance L.P.	7/1/2027	N				$ 178,416.00	Subscription	27/28 SUB (TFM) Bloomberg Renewal 3/3	Investments
Bloomberg Finance L.P.	4/28/2026	N				$ 9,540.00	Subscription	25/26 SUB (TFM) Bloomberg Add User 1/3	Investments
Bloomberg Finance L.P.	7/1/2027	N				$ 22,302.00	Subscription	27/28 SUB (TFM) Bloomberg Add User 3/3	Investments
Bloomberg Finance L.P.	5/1/2026	N				$ 7,180.00	Subscription	25/26SUB(Ops)Bloomberg Anywhere License (1 / 2)	Investments
Canoe Software Inc.	7/1/2026	N				$ 2,700.00	Subscription	FY26/27 AMD Sub (IDS) Canoe 2/2	Investments
Canoe Software Inc.	7/1/2025	N				$ 2,700.00	Subscription	FY25/26 AMD Sub (IDS) Canoe 1/2	Investments
Canva US Inc	7/14/2026	N				$ 240.00	Subscription	26/27 SUB TS Canva Renewal CC 1/1	Technology Services
Capitol Audio Access dba Capitol Morning Report	5/15/2026	N				$ 5,300.00	Subscription	25/26 PA SUB Capitol Morning Report ORF	Public Affairs
Carahsoft Technology Corp.	7/30/2027	N				$ 37,917.00	Subscription	27/28 SUB HR LinkedIn Recruiter 2/4	Administrative Services
Carahsoft Technology Corp.	7/30/2026	N				$ 19,503.00	Subscription	26/27 SUB HR LinkedIn Recruiter 3/4	Administrative Services
Carahsoft Technology Corp.	7/30/2027	N				$ 19,503.00	Subscription	27/28 SUB HR LinkedIn Recruiter 4/4	Administrative Services
CEM Benchmarking Inc.	1/1/2026	N				$ 26,000.00	Subscription	25/26_SUB_IPC_CEM Benchmarking FTE Calculator	Investments
CEM Benchmarking Inc.	1/1/2026	N				$ 62,000.00	Subscription	25/26 SUB ESM CEM Benchmarking Inc	Executive
Colibri Group	3/25/2026	N				$ 2,985.00	Subscription	25/26 SUB FS Becker Professional Development Corp ORF	Financial Services
Crain Communications, Inc.	5/15/2026	N				$ 7,050.00	Subscription	25/26 SUB (INV) P&I Pro	Investments
DealCloud Inc	7/1/2023	N				$ 8,550.00	Subscription	25/26 Sub (PE) Amend â€" DealCloud API	Investments
Documo Inc.	6/15/2026	N				$ 12,510.00	Subscription	EXPEDITE Documo eFax Monthly Subscription Plan	Administrative Services
Dow Jones & Company, Inc	3/20/2026	N				$ 96.00	Subscription	25/26 SUB FSB Wall Street Journal CC	Financial Services
Enverus, Inc.	3/20/2026	N				$ 116,100.00	Subscription	25/26 Sub (SISS) Enverus	Investments
Finaeon, Inc.	5/11/2026	N				$ 31,250.00	Subscription	25/26 SUB RENEW (TFM) - Finaeon	Investments
Fitch Solutions, Inc.	4/1/2026	N				$ 226,000.00	Subscription	25/26.Sub(FI)Fitch Solutions 1 of 3	Investments
Fitch Solutions, Inc.	4/1/2027	N				$ 252,000.00	Subscription	26/27.Sub(FI)Fitch Solutions 2 of 3	Investments
Fitch Solutions, Inc.	4/1/2028	N				$ 281,000.00	Subscription	27/28.Sub(FI)Fitch Solutions 3 of 3	Investments
FTSE International Limited	5/1/2026	N				$ 4,387.50	Subscription	FY 25/26 PR4658 CC SUB(RE) FTSE Renew2026	Investments
Gartner, Inc.	5/1/2026	N				$ 110,600.00	Subscription	Gartner 26/27 Subscription	Executive
Glass Lewis and Co., LLC	9/1/2027	N				$ 462,925.49	Subscription	27/28 Sub (SISS) Glass Lewis	Investments
Glass Lewis and Co., LLC	9/1/2028	N				$ 472,184.00	Subscription	28/29 Sub (SISS) Glass Lewis	Investments
Harvard Business Publishing	5/1/2026	N				$ 180.00	Subscription	25/26 CC Harvard Business Review SUB	Board
Harvard Business Publishing	5/12/2026	N				$ 115.00	Subscription	25/26 CC SUB ESM HBR	Executive
HFR Inc.	7/1/2026	N				$ 10,415.00	Subscription	25/26 SUB (RMS) HFR 1/3	Investments
HFR Inc.	7/1/2027	N				$ 10,415.00	Subscription	26/27 SUB (RMS) HFR 2/3	Investments
HFR Inc.	7/1/2028	N				$ 10,415.00	Subscription	27/28 SUB (RMS) HFR 3/3	Investments
Horizon Business Solutions Inc	5/11/2026	N				$ 522.50	Subscription	25/26 SUB TS Pantone Renewal 1/1	Technology Services
ICE Benchmark Administration	1/1/2026	N				$ 22,500.00	Subscription	Copy of FY25/26 Ren Sub(FI)ICE Benchmark	Investments
Kahoot! AS	2/6/2026	N				$ 701.52	Subscription	25/26 SUB HR Kahoot! CC AMD	Administrative Services
Kahoot! AS	3/6/2026	N				$ 6.87	Subscription	FY 25/26 CC EXP AMD PO 2-50050 1/1	Benefits & Services
McClatchy Newspapers, Inc	7/1/2026	N				$ 1,000.00	Subscription	26/27 SUB BOARD Sac Bee CC	Board
McClatchy Newspapers, Inc	7/1/2026	N				$ 700.00	Subscription	26/27 SUB EXEC Sac Bee CC	Executive
McClatchy Newspapers, Inc	5/15/2026	N				$ 960.00	Subscription	FY 25/26 CC SUB B&S SAC BEE 1/1	Benefits & Services
Meta Platforms, Inc.	4/1/2026	N				$ 5,600.00	Subscription	25/26 SUB PA COMM Meta Platforms CC BLANKET	Public Affairs
Moody's Investors Service	1/1/2026	N				$ 110,000.00	Subscription	25/26 SUB (RE) Moodys 2026	Investments
MSCI ESG Research LLC	6/1/2026	N				$ 19,966.16	Subscription	25/26 SUB (GE) MSCI DMF Index	Investments
MSCI ESG Research LLC	1/1/2028	N				$ 64,000.00	Subscription	27/28 SUB(GE) MSCI ACWI IMI Add Deep History 2 of 5	Investments
MSCI ESG Research LLC	1/1/2029	N				$ 64,000.00	Subscription	28/29 SUB(GE) MSCI ACWI IMI Add Deep History 3 of 5	Investments
MSCI ESG Research LLC	1/1/2030	N				$ 64,000.00	Subscription	29/30 SUB(GE) MSCI ACWI IMI Add Deep History 4 of 5	Investments
MSCI ESG Research LLC	1/1/2031	N				$ 64,000.00	Subscription	30/31 SUB(GE) MSCI ACWI IMI Add Deep History 5 of 5	Investments
OPTIONS PRICE REPORTING AUTHORITY LLC	7/1/2025	N				$ 756.00	Subscription	EXP 25/26 SUB (GE) OPRA (1 of 2)	Investments
PEI Media Ltd	12/7/2025	N				$ 3,755.55	Subscription	Copy of 25/26EXP_SUB_(RE) PEI/PERE Renewal 2025-26	Investments
PEI Media Ltd	3/27/2026	N				$ 167,274.05	Subscription	25/26SUB(IS)2026 PEI renewal	Investments
Posit Software, PBC	2/19/2026	N				$ 124,820.40	Subscription	Copy of 25/26 Sub(FI) Posit Software	Investments
Qualtrics, LLC	6/30/2026	N				$ 71,952.59	Subscription	25/26 Qualtrics SUB 1/1	Executive
REACH Sports Marketing Group, Inc.	6/1/2026	N				$ 12,830.40	Subscription	25/26 SUB PA Reach Media Network ORF	Public Affairs
Refinitiv US LLC	4/1/2026	N				$ 29,979.00	Subscription	25/26 SUB FS Refinitiv US LLC ORF	Financial Services
Refinitiv US LLC	11/1/2025	N				$ 942.00	Subscription	25/26Sub(FI)Refinitiv IFR	Investments
Rego Consulting Corporation	5/1/2026	N				$ 7,000.00	Subscription	25/26 TS SUB Rego MSP Connector	Technology Services
Sacramento Business Journal	7/1/2026	N				$ 500.00	Subscription	26/27 PR4884 CC Sac Business Journal SUB (EO)	Executive
Sacramento Business Journal	5/1/2026	N				$ 50.00	Subscription	25/26 PR4899 CC Sac Business Journal SUB (CL)	Executive
San Francisco Chronicle	4/9/2026	N				$ 360.36	Subscription	25/26 SUB PA SF Chronicle CC	Public Affairs
Shuttershock, Inc.	3/26/2026	N				$ 8,610.00	Subscription	25/26 PA SUB Shutterstock Renewal	Public Affairs
Smartsheet, Inc	6/8/2026	N				$ 12,150.00	Subscription	FY25/26 Sub (IDS) Smartsheet	Investments
Stylebooks.com, Inc.	3/9/2026	N				$ 27.00	Subscription	AMEND - 25/26 SUB PA AP Styleguide	Public Affairs
SurveyMonkey Inc	3/22/2026	N				$ 1,080.00	Subscription	25/26 DASB Survey Monkey CC EXP SUB 1/1	Benefits & Services
The Economist Newspaper Limited	5/1/2026	N				$ 231.00	Subscription	25/26 PR4916 CC Economist SUB (EO)	Executive
The Economist Newspaper Limited	5/1/2026	N				$ 693.00	Subscription	25/26 PR4918 CC Economist SUB (Board)	Board
The Financial Times Limited	5/1/2026	N				$ 35,239.50	Subscription	25/26 SUB (INV) FT (1/4)	Investments
The Financial Times Limited	5/1/2026	N				$ 1,957.75	Subscription	25/26 SUB (COMS) FT (3/4)	Administrative Services
The Financial Times Limited	5/1/2026	N				$ 1,566.20	Subscription	25/26 SUB (BOARD) FT (4/4)	Board
The Financial Times Limited	5/1/2026	N				$ 391.55	Subscription	25/26 SUB (EXEC) FT (2/4)	Executive
The New York Times	7/1/2026	N				$ 685.00	Subscription	New York Times SUB	Board
The New York Times	4/27/2026	N				$ 301.30	Subscription	25/26 SUB (EXEC & BOARD) NYT 2/6	Investments
The New York Times	4/27/2026	N				$ 4,820.80	Subscription	25/26 SUB (INV & SISS) NYT 1/6	Investments
Venngage, Inc.	7/22/2026	N				$ 6,084.00	Subscription	FY 25/26 SUB Venngage 1/1	Benefits & Services
West Publishing Corporation	1/1/2026	N				$ 3,386.76	Subscription	25/26 SUB GC Thomson Reuters	General Counsel
Subtotals			**$0.00**	**$0.00**	**$0.00**	**$3,902,897.78**			