

## **Project Timeline**





## Board Education Program Refinements

Description	
Refresh and level the curriculum	
Design a virtual library of CalSTRS specific self-paced board educational content	
Enhance education related tools and communications	
Incorporate more interactions	



## **Board Continuing Education Curriculum**



Core (Y1 of Board Service)	Fundamentals of Pension Administration, Investments, and Governance (Y1 - Y3 of Board Service)			7 1 1 1	Strategic (Y3+ of Board Service)	
			TOPICS			
New Trustee Onboarding	Governance	Actuarial & Funding Matters	Financial Statements, Controls & Audits	Board  Effectiveness and Leadership	Global Retirement Policy	Operations & Performance Management
Fiduciary Responsibilities	Benefits Administration	Retirement Plans Policy (CA and US)	Risk Management & Compliance	Executive Management	Corporate Governance	Benefits & Services Delivery/Customer Satisfaction
Bagley-Keene Act	Investments	Information Technology/Security	ESG, includes DEI, NetZero, Sustainability (Enterprise & Investments)	Strategic Planning	Succession Planning	Regulatory/Legislative Landscape
Ethics	Institutional Investment Policy & Principles			ıl ıl ıl Instituti	onal Investment Implementation	on & Strategies
	ļ.		SOURCES	it.		
Mostly Internal	Internal/External CalSTRS Staff and Board Consultants		<u>External</u>			
	Possible External Co	onference/Events				
CalSTRS Staff, Board Leadership, Board Consultants	NASRA Annual Conference	NASRA Winter Conference	NCTR Annual Conference/Trustee Workshop	PRI	Green Biz CEF	RES VERGE
AG's Office (Ethics training)	Wharton Portfolio Cor and Managemer		NCPERS Public Rension Funding Forum	CII Spring/Fall	Milken Global Conference	Fiduciary Investors Symposium
CalSTRS Content Library	IFEBP - New Trustee Institute/Certificate in Public Plan Policy (CAPPP)  NCPERS Accredited Fiduciary Program/Annual Conference		Value Edge Advisors	Women's Private Equity Summit	Responsible Investor	
	CALAPRS Advance Principles of Pension Governance for Trustees  CALAPRS Annual Conference			National Institu	te on Retirement Security (NIR	S) Annual Conference

# Excerpt: Virtual Board Education Library



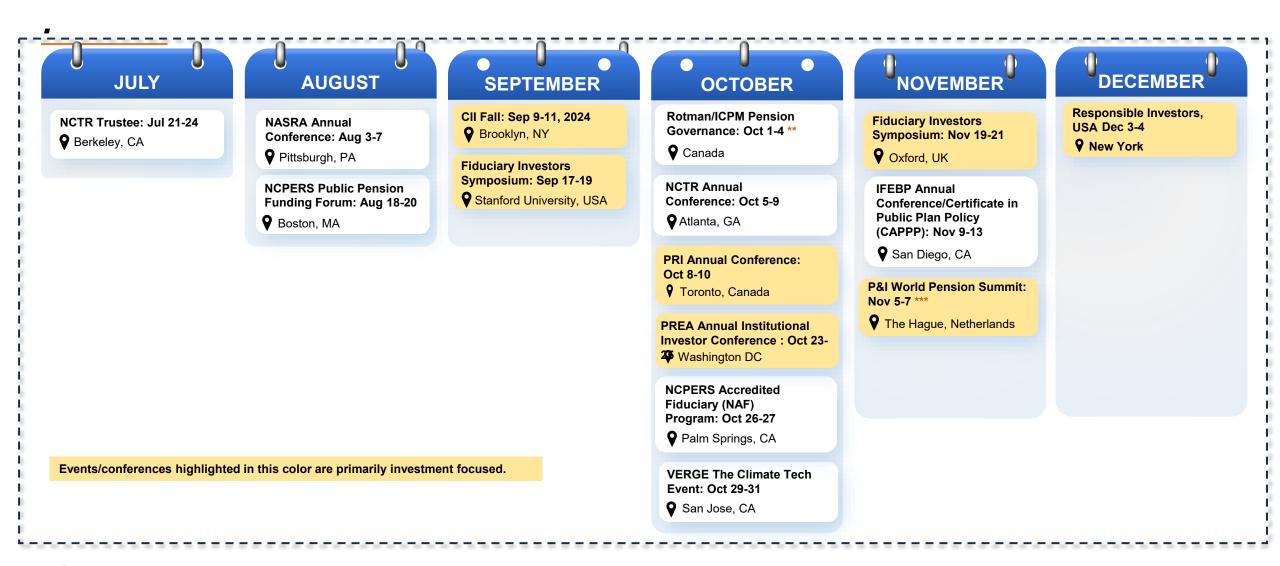
#### Fundamentals of Pension Administration, Investments, and Governance

vestment Services Videos	
Investment Services Overview     Implementing new strategies     Foreign markets     Performance analytics     Private asset operations and valuation     Trade services     Policy trade and compliance	https://www.calstrs.com/inside-calstrs-investments
- Engagement in action	https://www.calstrs.com/engagements-in-action
- Why net zero is important to CalSTRS and our members	https://www.youtube.com/watch?v=iNKUXDOH9AY
- Net Zero Update	https://www.calstrs.com/path-to-net-zero
- Net Zero Education 2023 Carbon Footprint (Internal Only)	https://www.youtube.com/watch?v=s_i7qlmV5qU
- Net Zero Education 2023 Scope 1, 2, 3 (Internal Only)	https://www.youtube.com/watch?v=XmfnsUvR1tE
- Liquidity Oversight Management	https://www.youtube.com/watch?v=4B51TTSrfBA
- Total Fund Leverage	https://www.youtube.com/watch?v=nNlsV6vDzK0
Stewardship     How CalSTRS uses proxy voting to drive sustainability	https://www.calstrs.com/stewardship https://www.youtube.com/watch?v=TpHCuMNHq20
How diversity drives better investment returns at CalSTRS	https://www.youtube.com/watch?v=MNHVBGnLVAk
- Responsible Firearms Engagement	https://www.youtube.com/watch?v=2C3_x3Bt1E4
- CalSTRS: Global Investment Performance Standards Compliance	https://www.youtube.com/watch?v=HCkCTEgaG2M



## Excerpt: External Conference Catalogue







## Enhance Education Tools and Communications

### **Completed Work**

- 2024 education preferences
- Diligent features and board materials delivery
- Communication of education opportunities
- Assessment methods

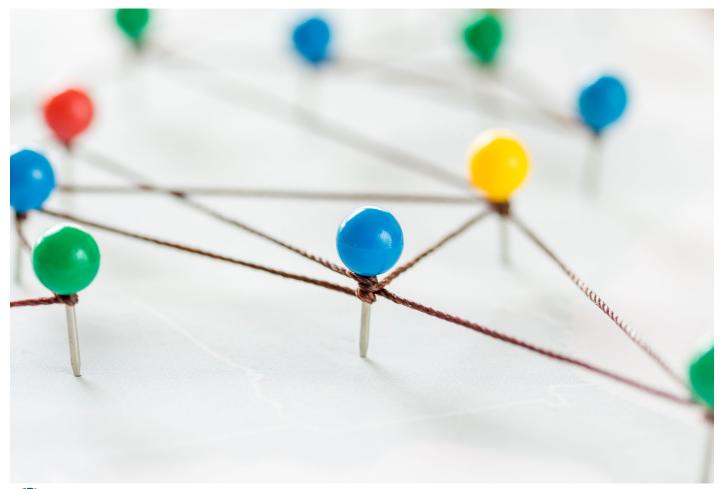
### **Proposed Next Steps**

- Make further refinements where needed
- Launch additional tools
- Increase education policy familiarity
- Implement one-year check-in for new board members





## Enhance Education Tools and Communications (cont'd)



## **Suggested Improvement Initiatives**

- Mentor program
- "Board Buddies"
- Relationship building
- Expanded education opportunities



### Discussion



- 1. What is the Committee's feedback on the completed work and proposed next steps?
- 2. Which improvement initiatives should be prioritized?



