

Table 1. Standard Agreements

Contractor	Effective Date	Amendment	Amendment Amount	New Agreement	Total Amount	Agreement Type	Service Provided	Details	Branch
Aon Risk Insurance Services West, Inc	5/3/2021	Yes	\$0.00	\$0.00	\$6,632,997.00	Standard	Establish a new contract with Real Estate for Real Estate Broker	The purpose for this amendment is to replace in its entirety exhibit D., Fees to add reimbursement language in the event that the contract is terminated mid-year.	Investments
Cox, Castle & Nicholson, LLP	5/18/2021	Yes	\$11,250,000.00	\$0.00	\$40,080,000.00	Standard	Legal services related to Investments	Provide legal services related to Investments. Amended to add \$11,250,000 for a new agreement total of \$40,080,000 and to extend the term date to June 30, 2024 and to update the billing rates.	General Counsel
Deloitte Consulting, LLP	5/6/2021	Yes	\$183,570.00	\$0.00	\$11,842,888.90	Standard	BusinessDirect SAP Managed	This amendment is effective January 29, 2021. The purpose of this amendment is to increase the agreement fees more fully described in the attachment titled, Amendment No. 4 to Standard Agreement.	Technology Services
Deloitte Consulting, LLP	4/13/2021	Yes	\$0.00	\$0.00	\$14,572,508.64	Standard	BusinessDirect Retrofit	The purpose of this agreement is to add three new Work Authorizations: 1) Emergency Revolving Fund (ERF) Payment Process; 2) Master Data Mapping and Contribution Processes; 3) Project Management Support.	Technology Services
DLA Piper LLP (US)	6/29/2021	Yes	\$75,000.00	\$0.00	\$5,703,325.00	Standard	Legal	The provisions of this amendment are effective Jan 1, 2021. The purpose of this amendment is to increase the max of this agreement by \$75,000.00 for a net max amount of \$5,703,325.00	General Counsel
Eide Bailly LLP	4/16/2021	No	\$30,800.00	\$0.00	\$30,800.00	Standard	Financial Reporting Research	The California State Teachers' Retirement System (CalSTRS) and Eide Bailly LLP (Contractor) enter into this Agreement to provide financial reporting research for the Financial Services Branch as detailed in Exhibit A, Scope of Work.	Audit Services
Global Governance Advisors, LLC	5/11/2021	Yes	\$65,000.00	\$0.00	\$626,640.00	Standard	Compensation Committee Consultant	Amendment 3 is effective March 31, 2021. This amendment adds additional funds needed for upcoming deliverables requested by the CalSTRS Board's Compensation Committee.	Administrative Services
Global Governance Advisors, LLC	6/24/2021	No	\$0.00	\$400,000.00	\$400,000.00	Standard	Primary Strategist for CalSTRS Compensation Board Committee	The contractor shall provide CalSTRS with Compensation Committee Consultant Services in accordance with Exhibit A, Scope of work.	Administrative Services
Grant Thornton, LLP	6/17/2021	Yes	\$78,780.00	\$0.00	\$1,492,520.60	Standard	Auditing, consulting and training	The purpose of this amendment 8 is to restate Section D.1, Fees, to increase the maximum amount of the agreement by \$78,780.00, for a new maximum amount of \$1,492,520.60.	Administrative Services
Grant Thornton, LLP	6/25/2021	Yes	\$0.00	\$0.00	\$1,492,520.60	Standard	Auditing, consulting and training	The purpose of this amendment 9 is to extend the contract term.	Administrative Services
Grant Thornton, LLP	6/29/2021	Yes	\$278,060.00	\$0.00	\$373,535.00	Standard	Internal Audits for Cash Management	The purpose of this amendment is amend the Agreement Contacts, increase funds, update SOW and replace the Fee Schedule.	Audit Services
ISOS Group, Inc.	6/28/2021	No	\$0.00	\$85,875.00	\$85,875.00	Standard	Corporate Sustainability Consulting	This agreement is to provide corporate sustainability consulting services.	Executive
Klinedinst, PC	6/27/2021	Yes	\$500,000.00	\$0.00	\$1,640,000.00	Standard	Legal	The provisions of this amendment are effective February 1, 2021. The purpose is to add \$500,000.00 for a new max agreement amount of \$244000.00 and to true up the STD215 to reflect a \$800,000.00 Disencumbered on March 21, 2019	General Counsel
KPMG, LLP	6/28/2021	Yes	\$30,712.50	\$0.00	\$2,138,206.20	Standard	Audit	The provisions of this Agreement are effective April 1, 2020. The purpose of this amendment is to add \$330,712.50 for a new agreement amount of \$2,138,206.20 and incorporate a new fee schedule.	Executive

Contractor	Effective Date	Amendment	Amendment Amount	New Agreement	Total Amount	Agreement Type	Service Provided	Details	Branch
Nossaman, LLP	5/6/2021	Yes	\$20,000.00	\$0.00	\$130,796.00	Standard	Legal	The provisions of this amendment are effective December 1, 2020. The purpose of this amendment is to add an additional \$20,000.00 for a new total agreement amount of \$130,796.00; and revise Sections D. FEES.	General Counsel
Pillsbury Winthrop Shaw Pittman LLP	6/17/2021	Yes	\$100,000.00	\$0.00	\$1,535,000.00	Standard	Legal	The provisions of this amendment are effective April 1, 2021. The purpose of this amendment is to add \$100,000.00 for a new maximum amount of \$1,535,000.00	General Counsel
Reinhart Boerner Van Deuren s.c.	6/22/2021	Yes	\$100,000.00	\$0.00	\$200,000.00	Standard	Fiduciary Counsel	A-1 is to amend agreement to add additional funds of \$100,000.00 for a new maximum agreement amount of \$200,000.00 eff. 4/1/2021.	General Counsel
Sheppard Mullin Richter & Hampton LLP	6/30/2021	Yes	\$500,000.00	\$0.00	\$2,852,455.00	Standard	Legal	The provisions of this amendment are effective April 1 2021 The purpose of this amendment is to increase the maximum amount of this agreement by \$500,000.00 for a new maximum amount of \$2852455.00 and revise section D1 fees	General Counsel
Standard Subtotal			\$13,211,922.50	\$485,875.00	\$91,830,067.94				

Table 2. CMAS Agreements

Contractor	Effective Date	Amendment	Amendment Amount	New Agreement	Total Amount	Agreement Type	Service Provided	Details	Branch
22nd Century Technologies, Inc.	5/19/2021	Yes	\$153,600.00	\$0.00	\$515,840.00	CMAS	Senior Test Analyst	This amendment is effective June 1, 2021. The purpose of this amendment is to extend the term and add fees for continued Senior Test Analyst services as more fully described in Amendment 2 to Purchasing Authority Purchase Order CMAS Agreement.	Technology Services
Access Ingenuity	5/20/2021	Yes	\$26,125.00	\$0.00	\$52,250.00	CMAS	Documentation Remediation	The purpose of this amendment is to extend the term and increase funds.	Public Affairs
GoldLink Pacific, Inc.	4/1/2021	Yes	\$341,760.00	\$0.00	\$683,520.00	CMAS	Senior Database Administrator	Amendment 1 is effective April 1 2021. The purpose of this amendment is to extend the term and increase fees for continued Senior database Admin Services as more fully described in Amendment 1 to CMAS.	Technology Services
IBM Corporation	4/29/2021	No	\$0.00	\$59,000.00	\$59,000.00	CMAS	IBM FileNet Performance Optimization Subject Matter Expert	The provisions of this amendment are effective March 30, 2021. The purpose of this amendment is to extend the Agreement term an additional 12 months as more fully described in the Purchasing Authority Purchase Order Agreement Number 4400003030, Amendment 1 document.	Technology Services
Mentis LLC	4/5/2021	No	\$0.00	\$316,800.00	\$316,800.00	CMAS	Release Manager	The agreement is effective April 8, 2021. The purpose of this agreement is for the contractor to provide Release Manager services as more fully described in Exhibit A, Statement of Work.	Technology Services
Providence Technology Group	4/15/2021	Yes	\$165,120.00	\$0.00	\$495,360.00	CMAS	Test Analyst	The provisions of this amendment are effective April 16, 2021. The purpose of this amendment is to extend the contract term and increase the Agreement amount as more fully described in PURCHASING AUTHORITY PURCHASE ORDER AGREEMENT NUMBER 4400002705, AMENDMENT 1 document.	Technology Services
Providence Technology Group	4/5/2021	Yes	\$96,960.00	\$0.00	\$484,800.00	CMAS	Test Analyst	The provisions of this amendment are effective April 1, 2021. The purpose of this amendment is to extend the contract term and increase the Agreement amount.	Technology Services
R Systems Inc.	6/21/2021	Yes	\$422,400.00	\$0.00	\$844,800.00	CMAS	Project Managers	The provisions of this amendment are effective July 25, 2021. The purpose of this amendment is to update the Contractor and CalSTRS Liaisons, extend the term, increase the Agreement total amount and update exhibits for a new authorized signer for continued project managers services.	Technology Services
RELX Inc. dba LexisNexis	5/27/2021	Yes	\$86,800.00	\$0.00	\$455,800.00	CMAS	Electronic Information Library	The purpose of this amendment is to extend the term and increase fees for organization-wide Electronic Library Services.	Technology Services
SupportFocus Inc.	5/6/2021	Yes	\$211,200.00	\$0.00	\$457,600.00	CMAS	Data Validation Analyst	The purpose of the amendment is to increase fees and extend the term for continued data validation services.	Technology Services
CMAS Subtotal			\$1,503,965.00	\$375,800.00	\$4,365,770.00				

Table 3. Interagency Agreements (IAA)

Contractor	Effective Date	Amendment	Amendment Amount	New Agreement	Total Amount	Agreement Type	Service Provided	Details	Branch
Department of Human Resources (CalHR)	6/29/2021	No	\$0.00	\$46,775.00	\$46,775.00	IAA	Selection Online Systems	CalHR to provide Selection Online System, Selection Services Program, Selection Examination Flat Fee, Decentralized Selection, Medical Evaluation Program and Statewide Training Services.	Administrative Services
Employment Development Department (EDD)	5/27/2021	No	\$0.00	\$3,363.48	\$3,363.48	IAA	Quarterly Wage and Claim Reports	The interagency agreement will provide CalSTRS with a quarterly report of wage and claim abstract reports on its members.	Financial Services
Employment Development Department (EDD)	6/18/2021	No	\$0.00	\$6,800.00	\$6,800.00	IAA	Address File Correction	The purpose of this Agreement is for EDD to provide address file correction.	Financial Services
State Controller's Office (SCO)- Dept. Accounting Office	4/20/2021	Yes	\$0.00	\$0.00	\$75,000.00	IAA	Claim Schedule Expedite Services	Claim schedule services for the CalSTRS address files.	Financial Services
IAA Subtotal			\$0.00	\$56,938.48	\$131,938.48				

Table 4. College

Contractor	Effective Date	Amendment	Amendment Amount	New Agreement	Total Amount	Agreement Type	Service Provided	Details	Branch
Los Angeles Community College District	6/10/2021	Yes	\$22,652.35	\$0.00	\$718,836.80	College	Board Member Services	The provisions of this amendment, effective July 1, 2020, is to increase the max of this agreement by \$22,652.35 for a new max amount of \$718,836.80 and revise Sections D. Fees.	Executive
Santa Monica - Malibu USD	5/25/2021	Yes	\$115,238.20	\$0.00	\$685,794.91	College	Board Member Services	The provisions of this amendment, effective July 1, 2020, is to increase the maximum of this agreement by \$115,238.20 for a new maximum amount of \$685,794.91 and revise Sections D. FEES.	Executive
College Subtotal			\$137,890.55	\$0.00	\$1,404,631.71				

Table 5. Non-Competitive Bid Agreements

Contractor	Effective Date	Amendment	Amendment Amount	New Agreement	Total Amount	Agreement Type	Service Provided	Details	Branch
International Mailing Equipment Inc.	4/8/2021	No	\$0.00	\$61,650.00	\$61,650.00	NCB	Mailing Machine Maintenance Services	This Agreement is for mailing machine maintenance services.	Administrative Services
Egon Zehnder International, Inc.	6/10/2021	Yes	\$20,000.00	\$0.00	\$270,000.00	NCB	Executive search for CalSTRS CEO	This amendment adds additional funds in the amount of \$20,000 for a new agreement amount of \$270,000. The amendment also updates the fee schedule to reflect the new contract amount.	General Counsel
NCB Subtotal			\$20,000.00	\$61,650.00	\$331,650.00				

Table 6. Master Service Agreement (MSA)

Contractor	Effective Date	Amendment	Amendment Amount	New Agreement	Total Amount	Agreement Type	Service Provided	Details	Branch
RELX Inc.	5/27/2021	Yes	\$86,800.00	\$0.00	\$455,800.00	MSA	Electronic Information Library	Amendment 1 is effective May 1, 2021. The purpose of amendment 1 is to extend the term and increase fees as more fully explained in Attachment No. 1 to STD Agreement.	General Counsel
Wex Bank	6/22/2021	No	\$0.00	\$0.00	\$0.00	MSA	Fleet Payment System	The contractor will provide FPS services to State agencies and optional users participating in the State's Fleet Card Program in accordance with the terms of the MSA. Zero Dollar contract	Administrative Services
MSA Subtotal			\$86,800.00	\$0.00	\$455,800.00				

Table 7. Training

Contractor	Effective Date	Amendment	Amendment Amount	New Agreement	Total Amount	Agreement Type	Service Provided	Details	Branch
Katrina Kennedy Training	5/26/2021	No	\$0.00	\$49,575.00	\$49,575.00	Training	Training workshops for CalSTRS staff	The contractor will provide CalSTRS with training services as more fully described in Exhibit A- Scope of Work.	Administrative Services
The Centre for Organization Effectiveness	6/10/2021	Yes	\$12,000.00	\$0.00	\$999,829.00	Training	Leadership Training	The purpose of this amendment is to add funds and extend the contract term.	Administrative Services
Training Subtotal			\$12,000.00	\$49,575.00	\$1,049,404.00				

Table 8. Subscriptions

Contractor	Effective Date	Amendment	Amendment Amount	New Agreement	Total Amount	Agreement Type	Service Provided	Details	Branch
Accuity	5/19/2021	No	\$0.00	\$107,999.40	\$107,999.40	Subscription	Subscription	FY 21/22 Accuity SUB	Technology Services
Bloomberg Finance L.P.	4/9/2021	No	\$0.00	\$6,060.00	\$6,060.00	Subscription	Subscription	FY 20/21 SC 31870 SUB Bloomberg	Investments
Bloomberg Finance L.P.	4/16/2021	No	\$0.00	\$415.00	\$415.00	Subscription	Subscription	FY 20/21 SC 31844 SUB Bloomberg Digital	Investments
Bloomberg Finance L.P.	4/15/2021	No	\$0.00	\$500.00	\$500.00	Subscription	Subscription	FY20/21 SC:31851 Expedite	Executive
Bloomberg Finance L.P.	5/14/2021	No	\$0.00	\$1,660.00	\$1,660.00	Subscription	Subscription	FY 20/21 SC 32083 Bloomberg D. Board	Executive
Bloomberg Finance L.P.	7/22/2021	No	\$0.00	\$456,640.92	\$456,640.92	Subscription	Subscription	FY 21/22 Bloomberg Finance (GE) SUB	Investments
Bloomberg Finance L.P.	6/16/2021	No	\$0.00	\$24,240.00	\$24,240.00	Subscription	Subscription	FY 22/23 Bloomberg SUB RMS	Investments
Bloomberg Finance L.P.	6/16/2021	No	\$0.00	\$24,240.00	\$24,240.00	Subscription	Subscription	FY 21/22 Bloomberg SUB RMS	Investments
Capitol Audio Access	6/25/2021	No	\$0.00	\$3,860.00	\$3,860.00	Subscription	Subscription	FY 21/22 SC 32290 SUB CMR	Public Affairs
CEM Benchmarking Inc.	6/29/2021	No	\$0.00	\$50,000.00	\$50,000.00	Subscription	Subscription	FY 20/21 MEM CEM Benchmarking	Executive
CNBC LLC dba CNBC Pro	6/18/2021	No	\$0.00	\$299.99	\$299.99	Subscription	Subscription	FY 21/22 SC 32330 SUB Renew CNBCPro	Communications
Crain Communications, Inc.	5/12/2021	No	\$0.00	\$5,730.00	\$5,730.00	Subscription	Subscription	FY 20/21Crain Communications SUB	Investments
Dow Jones & Company, Inc.	6/18/2021	No	\$0.00	\$220.00	\$220.00	Subscription	Subscription	FY 21/22 SC 32324 SUB WSJ/Barrons	Communications
DTCC ITP LLC	6/15/2021	No	\$0.00	\$175,600.00	\$175,600.00	Subscription	Subscription	FY 21/22 DTCC ITP LLC (OPS) SUB	Investments
Equilar, Inc.	6/18/2021	No	\$0.00	\$45,000.00	\$45,000.00	Subscription	Subscription	FY 21/22 Equilar, Inc. (SISS) SUB	Investments
Eurasia Group Ltd	4/2/2021	No	\$0.00	\$106,800.00	\$106,800.00	Subscription	Subscription	FY 22/23 SC 30825 SUB Eurasia	Investments
Eurasia Group Ltd	4/1/2021	No	\$0.00	\$106,800.00	\$106,800.00	Subscription	Subscription	FY 21/22 SC 30825 SUB Eurasia	Investments
Evestment Alliance, LLC	6/13/2021	No	\$0.00	\$57,922.12	\$57,922.12	Subscription	Subscription	FY 23/24 eVestment Alliance, LLC SUB	Investments
Evestment Alliance, LLC	6/13/2021	No	\$0.00	\$56,371.12	\$56,371.12	Subscription	Subscription	FY 22/23 eVestment Alliance, LLC SUB	Investments
Evestment Alliance, LLC	6/13/2021	No	\$0.00	\$54,866.91	\$54,866.91	Subscription	Subscription	FY 21/22 eVestment Alliance, LLC SUB	Investments
FactSet Research System, Inc.	6/21/2021	No	\$0.00	\$21,000.00	\$21,000.00	Subscription	Subscription	FY 23/24 FactSet (RE) Year Three SUB	Investments
FactSet Research System, Inc.	6/20/2021	No	\$0.00	\$21,000.00	\$21,000.00	Subscription	Subscription	FY 22/23 FactSet (RE) Year Two SUB	Investments
FactSet Research System, Inc.	6/17/2021	No	\$0.00	\$393,500.00	\$393,500.00	Subscription	Subscription	FY 21/22 FactSet (SISS) SUB	Investments
FactSet Research Systems Inc	7/1/2021	No	\$0.00	\$115,800.00	\$115,800.00	Subscription	Subscription	FY 21/22 FactSet Code Red (SISS) SUB	Investments
Field Gibson Media, Ltd.	4/13/2021	No	\$0.00	\$2,250.50	\$2,250.50	Subscription	Subscription	FY 20/21 Field Gibson Media SUB	Investments
Frank Russell Company	6/25/2021	No	\$0.00	\$181,990.00	\$181,990.00	Subscription	Subscription	FY 21/22 FTSE Russell (GE) SUB	Investments
FTSE International Limited	5/13/2021	No	\$0.00	\$4,387.50	\$4,387.50	Subscription	Subscription	FY 21/22 FTSE International SUB	Investments
Gartner, Inc.	5/11/2021	No	\$0.00	\$31,317.00	\$31,317.00	Subscription	Subscription	FY 22/23 SC:1-31954 SUBS Gartner Inc.	Financial Services
Gartner, Inc.	5/11/2021	No	\$0.00	\$30,533.00	\$30,533.00	Subscription	Subscription	FY 21/22 SC:1-31953 SUBS Gartner Inc.	Financial Services
Global Financial Data Inc.	4/8/2021	No	\$0.00	\$29,650.00	\$29,650.00	Subscription	Subscription	FY 20/21 SC 31599 SUB Global Financial	Investments
Harvard Business Publishing	5/7/2021	No	\$0.00	\$198.00	\$198.00	Subscription	Subscription	FY 21/22 SC:1-32088CC	Executive
Harvard Business Publishing	6/18/2021	No	\$0.00	\$99.00	\$99.00	Subscription	Subscription	FY 20/21 SC 31998 SUB HBR J. Spano	Executive
ICE Benchmark Administration	6/15/2021	No	\$0.00	\$8,000.00	\$8,000.00	Subscription	Subscription	FY 21/22 Ice Benchmark Admin SUB	Investments
ICE Benchmark Administration	6/14/2021	No	\$0.00	\$26,500.00	\$26,500.00	Subscription	Subscription	FY 20/21 ICE Benchmark SUB	Investments
IMPLAN Group LLC	6/9/2021	No	\$0.00	\$21,710.81	\$21,710.81	Subscription	Subscription	FY 20/21, IMPLAN	Executive
InfraAmericas Inc.	5/25/2021	No	\$0.00	\$15,500.00	\$15,500.00	Subscription	Subscription	FY 20/21 SC 31131 SUB InfraAmericas Inc.	Investments
Kennedy Court Reporters, Inc.	4/28/2021	No	\$0.00	\$1,637.50	\$1,637.50	Subscription	Subscription	FY20/21 SC:1-31997	General Counsel
Kennedy Court Reporters, Inc.	6/24/2021	No	\$0.00	\$493.95	\$493.95	Subscription	Subscription	FY 20/21 SC 32205 SUB Kennedy Court	General Counsel
Los Angeles Times	7/8/2021	No	\$0.00	\$98.00	\$98.00	Subscription	Subscription	FY 21/22 SC 32287 SUB LA Times	Communications
McClatchy Newspapers, Inc	5/14/2021	No	\$0.00	\$479.97	\$479.97	Subscription	Subscription	FY 21/22 SC 32096 SUB Sac Bee Board	Executive

McClatchy Newspapers, Inc	5/10/2021	No	\$0.00	\$799.95	\$799.95	Subscription	Subscription	FY 20/21 SC 31950 SUB Sac Bee	Customer Service
McClatchy Newspapers, Inc	5/11/2021	No	\$0.00	\$240.00	\$240.00	Subscription	Subscription	FY 20/21 SC 31977 SUB SacBee Julie U.	Financial Services
MOODY'S ANALYTICS	4/7/2021	No	\$0.00	\$306,670.00	\$306,670.00	Subscription	Subscription	FY 21/22 SC 30811 SU B Moody's	Investments
NYSE Market (DE), Inc.	6/25/2021	No	\$0.00	\$7,200.00	\$7,200.00	Subscription	Subscription	FY 21/22 NYSE (GE) SUB	Investments
Preqin Limited	6/30/2021	No	\$0.00	\$37,672.00	\$37,672.00	Subscription	Subscription	FY 21/22 Preqin SUB PE	Investments
Refinitiv US LLC	6/18/2021	No	\$0.00	\$3,681.00	\$3,681.00	Subscription	Subscription	FY 21/22 Refinitiv US LLC (ISR) SUB	Investments
Refinitiv US LLC	6/18/2021	No	\$0.00	\$61,576.00	\$61,576.00	Subscription	Subscription	FY 21/22 Refinitiv US LLC (ISR) SUB	Investments
RMC Learning Solutions, Inc.	4/8/2021	No	\$0.00	\$988.00	\$988.00	Subscription	Subscription	FY 20/21 SC 31664 SUB RMC Learning	Information Security Office
S&P Global Market Intelligence	6/23/2021	No	\$0.00	\$56,600.00	\$56,600.00	Subscription	Subscription	FY 21/22 SUB S&P Global	Financial Services
San Francisco Chronicle	4/8/2021	No	\$0.00	\$149.00	\$149.00	Subscription	Subscription	FY 20/21 SC 31632 SF Chronicle	Communications
Shutterstock, Inc.	4/8/2021	No	\$0.00	\$5,200.00	\$5,200.00	Subscription	Subscription	FY 20/21 SC 31633 SUB Shutterstock	Communications
Society of Corporate Compliance and	5/5/2021	No	\$0.00	\$438.00	\$438.00	Subscription	Subscription	FY 20/21 SC 32019 SCCE Books	Audit Services
Stylebooks.com, Inc.	4/8/2021	No	\$0.00	\$27.00	\$27.00	Subscription	Subscription	FY 20/21 SC 31615 SUB Stylebooks	Communications
The Economist	4/6/2021	No	\$0.00	\$2,000.00	\$2,000.00	Subscription	Subscription	FY 20/21 SC:1-31672	Executive
The Economist Newspaper Limited	4/27/2021	No	\$0.00	\$3,022.00	\$3,022.00	Subscription	Subscription	FY 20/21 Economist Newspaper Limited SUB	Investments
The Financial Times Limited	5/14/2021	No	\$0.00	\$4,198.00	\$4,198.00	Subscription	Subscription	FY 20/21 Financial Times Lmtd SUB	Investments
The Financial Times Limited	5/7/2021	No	\$0.00	\$4,000.00	\$4,000.00	Subscription	Subscription	FY 21/22 SC:1-32065 (Financial Times)	Executive
The Financial Times Limited	5/6/2021	No	\$0.00	\$15,044.00	\$15,044.00	Subscription	Subscription	FY 20/21 Financial Times New Renewal	Investments
The New York Times	5/14/2021	No	\$0.00	\$429.00	\$429.00	Subscription	Subscription	FY 20/21 NY Times SUB 2/2	Investments
The New York Times	5/14/2021	No	\$0.00	\$1,573.00	\$1,573.00	Subscription	Subscription	FY 20/21 NY Times SUB	Investments
The New York Times	5/4/2021	No	\$0.00	\$3,400.00	\$3,400.00	Subscription	Subscription	FY 21/22 SC:1-32100	Executive
The Spaulding Group	6/8/2021	No	\$0.00	\$57,500.00	\$57,500.00	Subscription	Subscription	FY 25/26 The Spaulding Group SUB	Investments
The Spaulding Group	6/8/2021	No	\$0.00	\$57,500.00	\$57,500.00	Subscription	Subscription	FY 24/25 The Spaulding Group SUB	Investments
The Spaulding Group	6/8/2021	No	\$0.00	\$57,500.00	\$57,500.00	Subscription	Subscription	FY 23/24 The Spaulding Group SUB	Investments
The Spaulding Group	6/8/2021	No	\$0.00	\$57,500.00	\$57,500.00	Subscription	Subscription	FY 22/23 The Spaulding Group SUB	Investments
The Spaulding Group	6/7/2021	No	\$0.00	\$57,500.00	\$57,500.00	Subscription	Subscription	FY 20/21 The Spaulding Group SUB	Investments
The Spaulding Group	6/8/2021	No	\$0.00	\$57,500.00	\$57,500.00	Subscription	Subscription	FY 21/22 The Spaulding Group SUB	Investments
West Publishing Corporation	6/24/2021	No	\$0.00	\$189.45	\$189.45	Subscription	Subscription	FY 20/21 SC 32184 SUB Thomson Reuters	General Counsel
Subscriptions Subtotal			\$0.00	\$3,051,467.09	\$3,051,467.09				